SUBJECT CODE: MHA15 EXAM DATE: 20.11.2017

<b>ROLL</b>	No	 	 	 	

## NATIONAL COUNCIL FOR HOTEL MANAGEMENT AND CATERING TECHNOLOGY, NOIDA ACADEMIC YEAR 2017-2018

COURSE : 3<sup>RD</sup> Semester of M.Sc. in HA
SPECIALISATION : Human Resource Management
SUBJECT : Managing Change in Organizations

TIME ALLOWED : 03 Hours MAX. MARKS: 100

(Marks allotted to each question are given in brackets)

Q.1. (a) What is an Organisational Culture?

(b) List and explain the factors affecting organisational culture.

(5+5=10)

Q.2. Evaluate **any two** Models of organisational structure stating pros and cons.

(10)

Q.3. List the steps involved in Change Management.

(10)

Q.4. Comprehend and justify the need of Open Tool Analysis in Diagnostic Methodology.

(10)

- Q.5. Write short notes on **any two** of the following:
  - (a) Planned Change
  - (b) Role Negotiation Technique
  - (c) Methods of Organisational Change

(2x5=10)

Q.6. Define and explain turnaround Management with reference to intervention.

OR

What is Force Field Analysis?

(10)

Q.7. What is "Intervention". Explain different reasons of interventions.

OR

List the steps involved in Intergroup Team Building Inventions.

(10)

MCO/NOV/17-18/01/NC Page 1 of 2

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Q.8. What are the key competencies required in a change agent?

(10)

- Q.9. (a) Briefly state 'Organisational Diagnosis'.
  - (b) Chalk out and develop an effective diagnosis for a turnaround of your company.

(5+5=10)

OR

Explain Behaviour Modeling. How is it useful for Change Agents to turnaround Management.

(10)

Q.10. Explain the role of a Chief Implementer.

OR

Explain the role and function of Implementation Team.

(10)

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MCO/NOV/17-18/01/NC Page 2 of 2